



THE KRAFT CENTER  
*for* Community Health Leadership  
est. 2012

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*The First Five Years*

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JUNE 2017

# Welcome



## Dear Friends:

This year we celebrate the 5th anniversary of the Kraft Family National Center for Leadership and Training in Community Health. We are proud of our graduates, and our collaborations with the Massachusetts League of Community Health Centers, with our academic partners, the Massachusetts General Hospital and the Brigham and Women's Hospital, and with 27 community health centers and mental health centers in Massachusetts.

Access to great healthcare is, for many of us, an unquestioned expectation. But Robert Kraft and his late wife Myra knew that not everyone can get the care they need. And they wanted to do something about it. They had an unwavering belief that increasing access to care for those without it is achievable. They saw the potential of young people to be transformational in this effort if they had the necessary training and support. So in 2011, with Gary Gottlieb's vision and leadership at Partners HealthCare, the Kraft family established The Kraft Center for Community Health Leadership. They invested in mission-driven doctors and nurses to become the next generation of community health leaders. Over these past five years we have made the Kraft's foundational belief into a reality.

In June we will have graduated 75 clinician-leaders (15 Fellows and 60 Practitioners). The vast majority remain in Community Health Centers and more than half have achieved positions of leadership. Community health centers are the national infrastructure for providing health

care to underserved individuals and families, providing care for >24 million people. Established more than 50 years ago, they remain the single most important source of high quality, culturally competent, affordable care for the most vulnerable among us.

They need help recruiting and retaining clinicians and they need medical leadership, which is what the Kraft Center has provided. Our mission-driven graduates now have the skills and training that will fortify their commitment to careers in community health centers.

All of the Kraft trainees complete a community health improvement project during the program. The focus of these projects is driven both by the community health centers' priorities and the trainees' specific interests. Not surprisingly, projects have clustered around particular topics: chronic disease management (diabetes, substance use disorders), integration of primary care and behavioral health, children and families, and care redesign. These projects have resulted in the development of new programs, improvements in care delivery, and community partnerships that address social determinants of health. Graduates have disseminated their project work in peer reviewed publications; local and national presentations; op eds, blogs and commentaries; and advocacy forums. Some have been involved in multiple projects, which are reflected in their academic productivity. We have included summaries of the projects, publications and presentations to capture the depth and breadth of this work.

The Kraft's founding gift and commitment to the health needs of vulnerable communities served as a powerful inspiration to Pamela and Alan Trefler, who made a 1 million gift to establish the Trefler Practitioner Program for Cancer Equity at the Kraft Center in 2015. The Trefler Program supports Kraft Center trainees working in the area of early detection and treatment of cancer among uniquely marginalized populations throughout Greater Boston. We have also been successful in obtaining other philanthropic support. We are co-collaborators in a grant from The Boston Foundation focusing on prevention of early childhood obesity, a HRSA grant with the Harvard Medical School Primary Care Center aimed at capacity-building in community health centers, a grant from the GE foundation to support community health center-based leadership development of minority health professional students as well as a grant from the Hearst Foundation to support our core programs. We have also received support from a number of individuals who believe in our mission and our work.

We are grateful to so many of you.

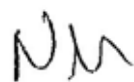
The generosity of donors, the academic medical community, community health center leaders and clinicians, and the Massachusetts League of Community Health Centers have made this work possible. Partners HealthCare, and specifically Gary Gottlieb, David Torchiana and Matthew Fishman, has provided a welcoming home and access to its greatest asset: its faculty and leaders.

The Kraft Center would not have been possible without Harriet Tolpin, our Curriculum Director, who has been instrumental in developing and implementing a curriculum now used as a model for other programs nationally.

Finally, deep thanks to Robert Kraft, Josh Kraft and the Kraft family for their extraordinary generosity that has been transformational in changing the lives of patients, communities, and evolving community health leaders.

We look forward to the next chapter in the Kraft Center's evolution as we celebrate these first five years.

With warmest regards,



Derri Shtasel, MD, MPH  
*Executive Director*

# Welcome



## Dear Kraft Center Alums:

The Kraft Center has created a very special space and place for exploration, discovery, and reflection. Together we have developed a safe and supportive community in which you have questioned and affirmed, experienced successes and learned from failures, expanded your perspectives and taken risks in your thinking. You have embraced the power of peer learning and rediscovered the importance of making time to reflect and to write; you each deserve a VLC prize. You have eagerly engaged with learning day presenters, your health center leaders and with one another in discussions of leadership and change, integration and innovation in care delivery, policy and advocacy, and clinical-community partnerships. You have broadened your professional networks and deepened your personal connections. You have learned from penguins and meerkats and from one another.

Derri and I have cherished our time with you. We have been inspired by your passion for your patients, your commitment to social justice and community health, and the respect, kindness and appreciation with which you have approached your Kraft Center experience. We are proud of the skills and confidence you have developed as leaders and as advocates and we are hopeful for the future that you will help shape.

My work with you - and with Derri - has been a special privilege and a source of great joy. I am confident that the legacy of the Kraft Center's first five years will unfold for decades to come as you take your place as the next generation of leaders in community health.

With much admiration and affection,

A handwritten signature in cursive script that reads "Harriet".

Harriet



# Leadership Attainment

(2012-2017)

One of the primary goals of the Kraft Center for Community Health Leadership was to create career paths for young clinicians in community health centers. To date, a large number of Kraft trainees have gone on to assume positions of increased responsibility and leadership which have led to innovations in care delivery and promoted role models for students and young clinicians, increasing staff retention and health center stability.

**Lauren Avery, MD**

Director of Behavioral Health;  
Codman Square Health Center

**Nabila Azam, MD**

Vicente Site Medical Director; Brockton  
Neighborhood Health Center

**Marguerite Beiser, NP**

Director of Hepatitis C Services; Boston  
Health Care for the Homeless Program

**Jennifer Brody, MD, MPH**

Director of HIV Services; Boston Health  
Care for the Homeless Program

**Joanna D’Affliti, MD, MPH**

Associate Medical Director; Boston  
Medical Center Primary Care

**Genevieve Daftary, MD, MPH**

Director of Pediatrics; Codman Square  
Health Center

**Meredith Eicken, MD, MPH**

Assistant Program Director; MGH  
Med/Peds Residency Program

**Anna Groskin, MD**

Champion, Reproductive Health; Codman  
Square Health Center

**Amy Harrington**

Medical Director of the Acute Substance  
Abuse Continuum; Community HealthLink

**Christopher Hwang**

Family Nurse Practitioner Residency Director;  
Family Health Center of Worcester

**Kate Hobbs-Knutson**

Director of Behavioral Health; South End  
Community Health Center

**Joseph Joyner, MD, MPH**

Adult Medicine Physician Champion for  
Addictions & Medical Director of the  
Chelsea Police Narcan/Naloxone Program;  
MGH Chelsea

**Alex Keuroghlian, MD, MSc, MPH**

Associate Director of Education and  
Training Programs; Fenway Institute

**Sarah MacLaurin, PMHNP**

Nurse Director of Health Integration;  
Freedom Trail Clinic

**Sarah Matathia, MD, MPH**

Women’s Health Lead; DotHouse Health

**Erica Mintzer, MD**

Champion, Group Visits; Codman Square  
Health Center

**David Munson, MD**

Director, Barbara McInnis House; Boston  
Health Care for the Homeless Program

**Ebele Okpokwasili-Johnson, MD, MPH**

Director of Behavioral Health; South End  
Community Health Center

**Joseph Panerio-Langer, MD**

Assistant Medical Director; Brockton  
Neighborhood Health Center

**Audrey Provenzano, MD, MPH**

Director of Quality; Dimock Health Center

**John Raser, MD**

Co-Chair, Transition Committee for  
Health and Wellness; City of Lawrence

**Ellen Reece, FNP**

Associate Medical Director, Gloucester;  
North Shore Community Health

**Kimberly Roberts-Schultheis, MD**

Director of Addiction Services; Lynn  
Community Health Center

**Talya Salant, MD, PhD**

Director of Quality; Bowdoin Street  
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**Amber Sarkar, MD**

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Chronic Opioid Therapy Team Lead; Lynn  
Community Health Center

**Mark Viron, MD**

Director of Training and Education;  
Massachusetts Mental Health Center

**Gabriel Wishik, MD, MPH**

Boston Medical Center/BHCHP Clinic  
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Homeless Program

**Julie Wright, DNP, FNP-BC**

Director of Advanced Practice Clinicians;  
Family Health Center of Worcester

**Leah Zallman, MD, MPH**

Assistant Director of Research; Institute  
for Community Health







“We need more programs like this to ensure that we are developing a cadre of primary care change agents and multi-faceted leaders who will remain on the front lines to carry on the revolution that was started over 50 years at the dawn of the community health center movement.”

– H. Jack Geiger, MD

# Thank You to Our Partners

## COMMUNITY HEALTH CENTERS

Community health centers provide primary, preventive and dental care, as well as mental health, substance abuse and other community-based services to anyone in need regardless of their insurance status or ability to pay. In Massachusetts, 50 community health center organizations provide high quality health care to over 988,000 state residents through more than 300 sites statewide. The 27 community health centers across the Commonwealth with whom we were privileged to partner provided an unparalleled opportunity for our trainees to be on the front line of addressing health disparities and access to care.

### **Boston Health Care for the Homeless Program**

Barry Bock, RN  
Jessie Gaeta, MD  
Jim O'Connell, MD  
Monica Bharel, MD, MPH

### **Bowdoin Street Health Center**

Phillomin Laptiste  
Adela Margulies

### **Brockton Neighborhood Health Center**

Sue Joss  
Benjamin Lightfoot

### **Brookside Community Health Center**

Margaret Jolliffe, FNP, MPH  
Mohini Daya, MD

### **Cambridge Health Alliance (Cambridge Family North, East Cambridge, Windsor Street)**

Patrick Wardell  
Assaad Sayah, MD  
Gregory Hagan, MD

### **Codman Square Health Center**

Sandra Cotterell  
Chip Severin, MD

### **Community Health Center of Cape Cod**

Karen Gardner  
David Tager, MD  
Community Healthlink  
Nicole Gagne  
Marie Hobart, MD

### **Dimock Health Center**

Myechia Minter-Jordan, MD  
Holly Oh, MD

### **DotHouse Health**

Michelle Nadow  
Huy Nguyen, MD

### **East Boston Neighborhood Health Center**

Manny Lopes  
Jackie Fantes, MD, FAAFP

### **Family Health Center of Worcester**

Frances Anthes, LICSW

### **Fenway Health**

Stephen Boswell, MD, FACP  
Alex Gonzalez, MD, MPH

### **Freedom Trail Clinic**

Jackie Moore  
Oliver Freudenreich, MD

### **Greater Lawrence Family Health Center**

John Silva  
Joseph Gravel, MD

### **Lynn Community Health Center**

Lori Abrams Berry  
Kiame Mahaniah, MD  
Manet Community Health Center  
Cynthia Sierra  
Lily Yung, MD

### **Massachusetts Mental Health Center**

Elizabeth Simpson MD  
Rachel Steiner, LICSW

### **MGH Charlestown HealthCare Center**

Jeanne Bernhart  
James Morrill, MD

### **MGH Chelsea HealthCare Center**

Jeannette McWilliams  
Dean Xerras, MD

### **MGH Revere HealthCare Center**

Roger Pasinski, MD  
Debbie Jacobson

### **Neponset Health Center**

Chuck Jones  
Robert Hoch, MD, MPH

### **North Shore Community Health Center Inc.**

Margaret Brennan  
Damian Archer, MD

### **South Boston Community Health Center**

William Halpin, Jr  
Nisha Thakrar, MD

### **South End Community Health Center**

Bill Walczak  
Gregory Culley, MD

# Faculty

The Kraft Center for Community Health Leadership was privileged to benefit from the wisdom and guidance of leaders from community health, academic medicine, public policy and government. A shared commitment to community health and reducing disparities among vulnerable populations inspired the faculty to participate and in return, they inspired our trainees by their selfless example.

**Leslie Aldrich, MPH**

Associate Director, MGH Center for Community Health Improvement

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Director of Strategic Alliances and Initiatives; Obesity Program Director, National Initiative for Children's Health Care Quality

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**Elizabeth Simpson, MD**

Medical Director, Massachusetts Mental Health Center

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**Jackie Spain, MD**

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**Linda Sprague Martinez, PhD**

Assistant Professor, Boston University School of Social Work

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Chief Advancement Office/Chief of Staff, Codman Square Health Center

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Research and Curriculum Director, Harvard Medical School Center for Primary Care

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Co-Founder, Codman Square Health Center and Codman Academy

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Director, Addiction Medicine Fellowship Program

Associate Director, Faster Paths to Treatment Addiction Urgent Care Clinic

Medical Director, Opioid Overdose Prevention Pilot Program, Massachusetts Department of Public Health

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Executive Director/CFO, South Cover Neighborhood Health

**Lisa Whittemore, MSW, MPH**

Principal, Health Management Associates

**Timothy Wilens, MD**

Chief, Division of Child and Adolescent Psychiatry; Co-Director, Center for Addiction Medicine; Director, Substance Abuse Services in Pediatric Psychopharmacology, Massachusetts General Hospital

**Geoffrey Wilkinson, MSW**

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**Lisa Wolff, ScD**

Vice President, HRiA

**Dean Xerras, MD**

Medical Director, MGH Chelsea HealthCare Center

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**Jean Zotter, JD**

Director of the Office of Integrated Policy, Planning and Management in the Division of Prevention and Wellness, Massachusetts Department of Public Health

**Barry Zuckerman, MD**

Professor and Chair Emeritus of Pediatrics, Boston University School of Medicine/Boston Medical Center





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## FOUNDING LEADERSHIP

Robert Kraft, Josh Kraft and Family  
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Edward Lawrence  
David Torchiana, MD

Peter Slavin, MD  
Betsy Nabel, MD  
Matthew Fishman  
James W. Hunt, Jr., PhD

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## KEY SUPPORTERS

Pamela Trefler and the Trefler Foundation

Paul Grogan and The Boston Foundation

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Rita Haney  
Tara Murphy, MPH

Valerie Pilika  
Jen Rockwell, MBA  
MJ Ryan, MM  
Rachel Smith  
Ana Soto de Bechtold

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## KRAFT CENTER

Derri Shtasel, MD, MPH  
Harriet Tolpin, PhD  
Arlene Fortunato, CDO  
Mallory Collins, MPH

Elsie Taveras, MD, MPH  
Joan Quinlan, MPA  
Elizabeth Smith





# Presentations / Talks / Panels

Kraft Center trainees and alums were often called upon to share lessons learned from their experiences. They presented widely at local, regional and national professional conclaves primarily focused on addressing health disparities and the social determinants of health.

**Abuelo, Carolina**, et al. (2016). *Piloting a Co-Located Psychiatric Consult-and-Return Model in a Community Health Center*. Co-Presentation. 2016 MGH Public and Community Psychiatry Symposium.

**Abuelo, C.** (2016). Panel: *Challenges and Successes Preceptors Face in the HMS Primary Care Clerkship*. Harvard Medical School Primary Care Clerkship.

**Beiser, M.** (2016). *HIV and Aging in the Homeless Population*. National Conference on HIV/AIDS and Aging.

**Beiser, M.** (2015). *Enhancing Care for Homeless Individuals with Hepatitis C*. National Health Care for the Homeless Conference.

**Beiser, M.** (2014). *Hepatitis C Screening in Community Health Centers: Practical Aspects of Implementing the Recommendations*. Webinar. Massachusetts League of Community Health Centers.

**Beiser, M.** (2014). *Pharmacology Update: HCV and Intranasal Naloxone*. MGH NP Pharmacology Conference.

**Beiser, M.** (2014). *Building a Medical Home for Multiply Diagnosed HIV-Positive Homeless Populations*. Webinar. HRSA Special Projects of National Significance.

**Beiser, M.** (2014). *Hepatitis in Primary Care*. MGH Institute for Health Professions.

**Beiser, M.** (2013). *Enhancing Hepatitis C Care for People Experiencing Homelessness*. Boston University School of Medicine.

**Beiser, M.** (2014 & 2015). Hepatitis C. Invited Talks. Northeastern University School of Nursing.

**Beiser, M.** (2015). *Boston Health Care for the Homeless Program's Hepatitis C Team Model for Care*. National Health Care for the Homeless Conference.

**Blake-Lamb, T.** (2015). *Interventions for Childhood Obesity in the First 1000 Days: A Systematic Review*. The Obesity Society Annual Meeting.

**Blake-Lamb, T.**, et al. (2016). *The Postpartum Visit: Predictors, Disparities, and Opportunities*. Co-Presentation. ACOG Annual Clinical and Scientific Meeting.

**Blake-Lamb, T.** et al. (2016). *Postpartum Health Care Utilization at an Academic Center and Affiliated Community Health Centers*. Co-Presentation. ACOG Annual Clinical and Scientific Meeting.

**Brody, J.** (2014). Panel: *Teaching Justice: The Role of Social Justice and Community Advocacy Curricula in Residency*. New England Regional Meeting of the Society of General Internal Medicine.

D'Afflitti, J. (2016). Panel: *Joy in Work*. Institute for Healthcare Improvement.

**Graber, L.**, et al. (2014). *Primary Prevention of Childhood Adversity and Mitigation of Toxic Stress in Early Childhood through Trauma-Informed Group Well Child Care*. Co-Presentation. American Public Health Association Annual Meeting.

**Graber, L.** (2015). Alumna Presentation. *Vital Villages Leadership Summit*.

**Herold, S.** (2015). *Free Medical Programs and Mental Health: How Can We Deliver What is Needed?* Massachusetts Medical Society Committee on Senior Volunteer Physicians Forum.

**Herold, S.** (2015). *Community-Dwelling Older Adults with Serious Mental Illness: A Clinical Assessment*. MGH Public and Community Psychiatry Symposium.

**Hobbs-Knutson, K.** (2015). *Collective Impact as a Method for Creating Meaningful Change in Child Mental Health Care*. American Academy of Child and Adolescent Psychiatry.

**Hobbs-Knutson, K.** (2015). *Collaborative Care Models: Overview of Research and Prevailing Clinical Models*. American Academy of Child and Adolescent Psychiatry.

**Hobbs-Knutson, K.** (2013). *Risks of Treating Children and Adolescents in an Integrated Care Setting*. Joint Discussion. American Association of Child and Adolescent Psychiatrists Annual Meeting.

**Hobbs-Knutson, K.** (2013). *Identifying Youth with Severe Mental Health Conditions in Primary Care*. Joint Poster. American Public Health Association Annual Meeting.

**Hobbs-Knutson, K.** (2013). *Improving Identification and Treatment of Child Mental Health Conditions through Pediatrician Education: Two Regional Responses*. American Academy of Child and Adolescent Psychiatry.

**Holland, K.** (2016). *A Patient-Centered Approach to TB Care and Prevention*. Global TB Institute's Annual New England Clinician's Conference.

**Joyner, J.**, Keuroghlian, A., Wright, J., Holland, K. (2016). *The Opioid Epidemic: Synergy and Change through Emerging Health Center Leaders at the Kraft Center*. Co-Presentation. Massachusetts League of Community Health Centers' Community Health Institute.

**Joyner, J.** (2015). Panel: *Learning from the Loop: Key Change Ideas for Reliable Systems and Improved Patient Care*. Harvard Medical School Academic Innovations Collaborative Learning Day.



- Keuroghlian, A.** (2017). *Achieving Health Equity for LGBT Patients*. Presentation. Santa Clara Department of Public Health
- Keuroghlian, A.** (2017). *Assessment and Care for Transgender Clients in the Setting of Severe Mental Illness or Trauma*. Webinar. LGBT Project ECHO/National Association of Community Health Centers.
- Keuroghlian, Alex.** (2016). *Assessment and Care for Transgender Clients in the Setting of Severe Mental Illness or Trauma*. Advancing Excellence in Transgender Health Conference.
- Keuroghlian, A.** (2016). *Transgender Health Equity: Clinical Context*. Harvard Medical School Health Equity and Leadership Conference.
- Keuroghlian, A.** (2016). *Transgender Spectrum of Care*. Discussion. Community Healthcare Network's Annual Conference on Transgender Health.
- Keuroghlian, A.** (2016). *Best Practices in Behavioral Health Treatment*. Co-Presentation. Delaware Health and Social Services' Trauma, Treatment, inTensives Conference.
- Keuroghlian, A.** (2016). *The Impact of Minority Stress on the Mental Health of Transgender People*. Massachusetts Psychological Association Annual Conference.
- Keuroghlian, A.** (2015). *Interactions of Borderline Personality Disorder and Anxiety Disorders Over Ten Years*. Annual Meeting of the American Psychiatric Association.
- Keuroghlian, A.,** (2015). *Pursuing a Career in Medicine*. Massachusetts College of Pharmacy and Health Sciences.
- Keuroghlian, Alex.** (2014). *Adult ADHD in the Primary Care Setting*. Fenway Health.
- Keuroghlian, A.** (2014). *Informed Decision Making in Transgender Health*. MGH Center for Primary Care Innovation.
- Keuroghlian, A.** (2014). *Traumatic Life Experiences among Transgender People*. Annual Convention of the Association for Behavioral and Cognitive Therapies.
- Kim, T.** (2016). *Family Medicine Maternity Care Call to Action: Moving Toward National Standards for Training and Competency Assessment*. Co-Presentation. Society of Teachers of Family Medicine Annual Conference.
- MacLaurin, S.** (2016). *Holistic Health: CHAMPioning Guideline Concordant Care in a Community Mental Health Center*. American Psychiatric Nurses Association Conference.
- Vincenzi B., MacLaurin S., et al.** (2016). *Quality of Life as an Element of Health: Exploring Factors Impacting Quality of Life in Schizophrenia*. MGH Public and Community Psychiatry Symposium.
- Montez, K.** (2015). *Promoting Specialized Care Within a Medical Home: A Community Based Multidisciplinary Weight Management Program*. American Academy of Pediatrics.
- Raser, J.** (2016). *Workforce Challenges and Innovations*. Mass League of CHCs State House Day.
- Raser, J.** (2016). *Treatment of Chronic Hepatitis C Infection with Second Generation Direct Acting Antivirals by Primary Care Providers in a Community Health Center*. International Conference on Viral Hepatitis.
- Raser, J.** (2015). *Presented on the Greater Lawrence Family Health Center Family Medicine residency program*. Family Medicine Education Consortium Annual Meeting.
- Raser, J.** (2015). Panel: *How Community Health Centers Changed Health Care*. Community Health Centers - 50th Anniversary Celebration.
- Salant, T.** (2016). *Improving Care Management to High Risk Patients at Bowdoin Street Health Center*. Silverman Institute.
- Salant, T.** (2016). *Community Health Worker Pilot Project at Bowdoin Street Health Center*. Beth Israel Deaconess Medical Center.
- Salant, T.** (2015). Presented Kraft project at the 2014 MLK and YMCA Black Achiever Award Ceremony.
- Shtasel D., et al.** (2016). *Teaching Residents About Racism: Prevention?* Institute for Psychiatric Services.
- Shah, S.** (2016). *Domestic and International Perspectives to Immigrant and Refugee Health*. Co-Presentation. Harvard Medical School Health Equity and Leadership Conference.
- Shtasel, D.** (2016). *New Models for Clinical Education*. Josiah Macy Foundation Graduate Medical Education Series.
- Carlo, A., Medlock, M., Weissman, A, & Shtasel, D.** (2016). *Racism, Justice, and Community Mental Health: A Novel Curriculum Developed by and for Psychiatry Residents*. MGH Public and Community Psychiatry Symposium.
- Shtasel, D.** (2014). *An Intersection of Academic Medicine and Community Health*. MGH Office of Minority Residents and Fellows.
- Shtasel, D., Viron, M., MacLaurin, S., D'Affliti, J., & Joyner, J.** (2014). *Integrating Care in Underserved Communities*. Joint Presentation. American Psychiatric Association Institute on Psychiatric Services.
- Viron, M., Bello, I., Freudenreich, O., & Shtasel, D.** (2013). *Characteristics of Homeless Adults with Serious Mental Illness Served by a State Mental Health Transitional Center*. MGH Public and Community Psychiatry Symposium.
- Wishik, G.** (2017). *Coming Off the Pink Cloud- A Case of Co-Occurring Opiate and Anabolic-Androgenic Steroid Use Disorders*. CARE Unit Addiction Case Conference.
- Wright, J.** (2016). *Issues of Substance Use and HIV in the Aging Population*. National Conference on HIV/AIDS and Aging.
- Wright, J.** (2015). *Homeless Healthcare: A Specialty for Generalists*. Beth Israel Deaconess Medical Center General Internal Medicine Grand Rounds.

# A Tribute to the Class of 2017

## OVERVIEW

- Twelve outstanding clinicians – two Kraft Center Fellows and ten Kraft Center Practitioners – comprise the fourth cohort of Kraft Center trainees.
- Eleven community health centers are participating as sites for the Class of 2017 including five that are participating in the Kraft Center for the first time. These community health centers provide services to diverse, low-income populations and span a geography that includes centers on the north shore (Lawrence) and the south shore (Brockton) in addition to sites in Boston, Charlestown and Revere.
- There are ten physicians and two nurse practitioners in the class representing the disciplines of internal medicine primary care (3), family medicine (4), pediatrics (2), med-peds (1) and psychiatry (2).
- The two Kraft Center Fellows began their MPH program at the Harvard T. H. Chan School of Public Health in July 2015 and the clinical component of the Fellowship at a community health center in September 2015. The ten Practitioners have been at their health centers for one to four years.
- The trainees have impressive educational backgrounds; four have advanced degrees in addition to medical doctorates and all have received recognition for academic excellence including awards and fellowships. Many have research experience and several have an impressive record of publications and presentations,
- All of the trainees have previous experiences with underserved populations domestically and overseas; the majority of trainees have international or global health experience and all have engaged in important volunteer work including participation in student free clinics, community-based initiatives that serve the disenfranchised, and tutoring and mentoring programs.



- Project topics identified by the trainees and their health centers include behavioral health primary care integration, expanding access to mental health care, STD screening and prevention, incorporating a centering model into a pediatric practice, behavioral health integration for children with neurodevelopmental disorders, and expanding office-based opioid treatment.
- Two MGH Rural Health Leadership Fellows and the Associate Director of the MGH Fellowship in Rural Health Leadership Program are participating in the 2016-2017 Kraft Center curriculum. The Rural Health Leadership Fellows began their MPH program at the Harvard T.H. Chan School of Public Health in July 2016 and will spend focused clinical time in Rosebud, South Dakota at an Indian Health Service site.



## KRAFT CENTER CLASS OF 2017 FELLOWS

**Lauren Graber, MD**, is a family physician who completed her residency in Family Medicine at Boston Medical Center in June 2015. She received her undergraduate degree from Wesleyan University with a major in science and society. She was awarded a Thomas J. Watson Fellowship after college to study language and the use of metaphor in health care for refugees in Egypt, Thailand, India and Norway. She earned her MD from Yale School of Medicine where she was actively involved at the HAVEN Free Clinic, serving as co-director of the clinic's Social Service Department, Senior Clinical Team Member and Executive Director. Lauren was also engaged in refugee and global health work in medical school receiving a Wilbur G. Downs International Health Fellowship to research lead poisoning in school-aged children in Kampala, Uganda, working as a medical case worker with the Kentucky Refugee Ministries, and developing an elective and case studies on global health for health professional students. During her residency at BMC, she developed a trauma-informed curriculum for Group Well Child Care with activities to promote attachment, play and resilience. Lauren has published five peer-reviewed articles, presented her work at national meetings and is the recipient of numerous awards. She aspires to become a leader in a community health center, interweaving her background and experiences in community-based participatory research, passion around children's well-being, and commitment to community empowerment as critical elements in leading change to promote the health of communities. Lauren's practice site during the Fellowship is Codman Square Health Center.

**Meredith Eicken, MD** is an internal medicine physician and pediatrician. She graduated from Washington University in St. Louis with majors in biology and Spanish and earned her medical degree from Vanderbilt University School of Medicine where she was inducted into AOA. While at Vanderbilt she served for three years on the YMCA National Board Nominating Committee and assumed leadership roles as Chair of the Vanderbilt School of Medicine Honor Council, Vice President of the Vanderbilt School of Medicine, Class of 2011, and Co-Executive Clinic Director of the Shade Tree Family Clinic, a student-run clinic for the medically underserved. Meredith completed the Internal Medicine-Pediatrics residency program at the Massachusetts General Hospital in June 2015 where she served as Chief Resident. Her educational leadership continued during her residency where she participated in a committee to design pediatric residency innovation, vision and educational goals. She has led and participated in a range of teaching conferences for medical students and residents focusing on improving clinical skills, expanding clinical reasoning and judgment, reviewing literature, and promoting safety. Meredith has published several articles, prepared abstracts and poster presentations, and developed professional educational materials and reports. She aspires to become a leader in community-based academic primary care, combining activities in medical and patient education, effectiveness research and quality-system improvement. She is particularly interested in the care of immigrants, adolescents and individuals with chronic conditions. Her goal is to improve the healthcare of underserved populations. Meredith's practice site during the Fellowship is MGH Revere.



## KRAFT CENTER CLASS OF 2017 PRACTITIONERS

**Carolina Abuelo, MD, MSc**, is a primary care physician who joined MGH Charlestown Healthcare Center in 2012; she specializes in the care of Latino patients and people living with HIV and provides clinical care, supervises trainees as an Instructor at Harvard Medical School, administers a clinic and conducts research. Caroline graduated cum laude from Tufts University with a major in International Relations. She earned her MD from Duke University School of Medicine and an MSc in Control of Infections Disease at London School of Hygiene and Tropical Medicine. She completed her training in internal medicine at Beth Israel Deaconess Medical Center and participated in the Harvard School of Public Health's Clinical Effectiveness Program. She was awarded a national fellowship from the HIV Medical Association, completed two years of HIV clinical research as part of a T32 fellowship and received a Fogarty Fellowship from NIH to pilot methods of cervical cancer detection and treatment in Peru. She has published articles based on that work and has also served as co-investigator on several research projects. In her personal statement, Caroline describes the rewards of caring for a disenfranchised and underserved populations and her work with a largely Spanish speaking population at her clinical site "where my colleagues and patients inspire me to continue learning, reaching out, and improving the health of the community through the practice of medicine." Caroline's Kraft Center project will focus on increasing the integration of primary care and behavioral health at MGH Charlestown and improving access to behavioral health care for adult medicine patients at her site.

**Sunny Chavan, MD, MPH** is a primary care physician who joined Brockton Neighborhood Health Center in 2014. He received his Bachelor of Medicine and Bachelor of Surgery at Lokmanya Tilak Municipal Medical College in Mumbai, India, earned an MPH with a major in Epidemiology from Texas A&M University, and completed his residency in family medicine at Oakland Physician Medical Center in Pontiac, Michigan. In his personal statement Sonny cites his residency program experience, providing care to uninsured patients and patients with limited resources, as his inspiration for working in community health. His residency training provided an opportunity to work in an outpatient clinic that was transitioning to a federally qualified health center and to learn about the patient-centered medical home model. He sees community health centers as the "backbone of primary care." While relatively new to his health

center, Sonny has made many excellent suggestions for quality and process improvement and has been a valuable resource teaching other providers to use his health center's electronic health records efficiently. Sonny's Kraft Center project will expand his health center's relationship with the Brockton VA psychiatry residency program that was initially developed as a Kraft Center project by a Kraft Center alumnus. Sonny will develop a two-month primary care rotation for psychiatry residents. Expanding the relationship with the Brockton VA is a priority for his health center as a strategy to address the severe shortage of psychiatrists in the city of Brockton.

**Sofia Chu, MD** is a family medicine physician who has practiced at Manet Community Health Center since 2012. At Manet she provides patient care, is a site lead physician, precepts Boston University medical students, and leads a new Department of Public Health grant for family planning. Sophia graduated summa cum laude from Boston University where she majored in human physiology with a minor in biology. She earned her medical degree from Boston University School of Medicine and completed her residency training at the Worcester Family Medicine Residency Program at University of Massachusetts where she was Chief Resident at Family Health Center of Worcester. Prior to joining Manet, Sophia practiced at the Windsor Street Health Center. In her personal statement, Sophia describes her work abroad in Haiti, the Dominican Republic, Nepal and China as providing the motivation to practice the full-spectrum of primary care in a community health center setting, "What motivates me day to day is knowing that I am accomplishing my personal mission of making a positive change in the lives of the people I meet, not only by addressing their medical needs, but by investing in the needs of the community in order to make the greatest impact on the health and wellness of those around me." Sophia's Kraft Center project will focus on better identifying her health center's patients with drug and alcohol addiction and providing services both in her health center and in the community to decrease morbidity, mortality, and the high utilization of emergency department services related to drug overdose and substance use disorders.

**Cassis Henry, MD** is a psychiatrist who completed her residency in May 2015 and now practices at Boston Health Care for the Homeless Program. Cassis graduated cum laude from Yale University where she majored in philosophy. She received



# A Tribute to the Class of 2017

her MD from Harvard Medical School and a masters degree in Anthropology from Harvard University. She completed her internship and residency in general adult psychiatry at the University of California, San Francisco in 2009 where she received a Public and Community Service Award and was designated a Global Health Clinical Scholar. She completed a public psychiatry fellowship in 2011 at Columbia University, Office of the Medical Director, NYS Office of Mental Health and held academic appointments at Columbia and NYU School of Medicine. She also received a Policy Scholars Award from the New York State Office of Mental Health. Cassis has published several articles and book chapters. She speaks Spanish, French, Portuguese and Haitian kreyol. In her personal statement Cassis describes her interest in community health: "I have been most influenced by a mentor who models for me how to temper compassion for the suffering of individuals with commitment to and optimistic determination about changing the basic assumptions about how health care can be delivered in the community." Cassis's Kraft Center project will focus on improving the integration of behavioral health and primary care in her health center's various sites and component entities.

**Alexandra Mendonca, NP, MPH** is a pediatric nurse practitioner who joined East Boston Neighborhood Health Center in 2014 and provides general medical care and treatment to patients from infancy through adolescence. Alexandra also works at Spaulding Rehabilitation Hospital, where she provides clinical care to children with complex medical and rehabilitation needs. Alexandra graduated from Boston University with a degree in human physiology and earned an MPH in maternal and child health from BU School of Public Health. She received her bachelor and master of science degrees in nursing from the MGH institution of Health Professions where she was awarded several scholarships and was inducted into Sigma Theta Tau International, the nursing honor society. She speaks Spanish and Portuguese. Prior to beginning her nursing education, Alexandra worked as a medical assistant and a papanicolaou tracking coordinator at Southern Jamaica Plain Health Center. In her personal statement, Alexandra describes her own experience growing up in Lowell, MA and accompanying her grandmother to her clinic visits at Lowell Community Health Center (LCHC) as sparking her interest in community health. "Although I wasn't a patient there myself, it was obvious that LCHC valued diversity and sought talented staff and providers

from varied backgrounds to serve the community. In addition, providers had a holistic approach to providing care and really seemed to understand that caring for the whole person hopefully results in health promotion and disease prevention." The focus of Alexandra's Kraft Center project will be improving screening methods for sexually transmitted diseases (STDs) in her health center's Adolescent and Young Adult Clinic.

**Elizabeth Quinn, MD** is a family physician at Greater Lawrence Family Health Center where she also completed her residency in June 2015. Liz graduated magna cum laude from Harvard College with majors in English and American literature and language; during college she interned at The Family Advocacy Program in Boston (now the Medical-Legal Partnership/ Boston). After college she spent a year in Guatemala, supported by The Michael C. Rockefeller Memorial Travel Fellowship, during which she volunteered with Mayan traditional midwives and began her research on the history of midwifery in Guatemala. She earned her medical degree from UMass Medical School where she received several scholarships, participated in electives in South America and at local community health centers and continued her research on Guatemalan midwives. She has published articles and delivered presentations on this topic. Her book, *The Forgotten Midwives of Guatemala*, is forthcoming. In her personal statement Liz describes her relationships with lawyers and physicians who worked at what is now Medical-Legal Partnership as reinforcing her commitment to advocating for vulnerable people. She noted that "my first experience in community health illustrated the primacy of the social determinants of health and the capacity for organizations – and medicine itself – to change in response to patients' needs." For her Kraft Center project, Liz will focus on improving the behavioral healthcare that her health center's patients receive, including better coordination with local community mental health agencies.

**Sneha Rao, PNP** is a nurse practitioner at South End Community Health Center where she has provided clinical care to an underserved pediatric population since 2012. Sneha received her undergraduate degree magna cum laude from Brandeis University where she majored in psychology. As an undergraduate Sneha worked at Brandeis University as a teaching assistant in the Learning Children's Center and a research assistant at the Watson Research Group. Prior to attending nursing

school, she was a research assistant at Children’s Hospital where she coordinated research studies and assisted with recruitment, data collection and data analysis and conducted semi-structured psychiatric diagnostic interviews with pediatric participants and parents. Sneha earned her bachelor and master degrees in nursing MGH Institute of Health Professions where she received the Judith Fong Nursing Scholarship and was inducted into Sigma Theta Tau International, the nursing honor society. She has several publications, web sites, and poster presentations related to her research work with children and families. In her personal statement, Sneha describes her visits with families residing in shelters during her graduate training as transformative, sparking her interest in community health. “ [community health] enables a clinician to connect closely with the most undeserved patients and help them improve their lives. It also encourages clinicians to become more efficient, creative, and connected to the resources within the community. ” For her Kraft Center project, Sneha will incorporate the Centering Model into her site’s pediatrics department and collaborate with her behavioral health colleagues to include a curriculum for mothers struggling with emotional difficulties.

**Lee Robinson, MD** is a child and adolescent psychiatrist who joined Windsor Street Health Center in 2015 after completing a fellowship in child and adolescent psychiatry at Cambridge Health Alliance where he now holds a faculty appointment. Lee graduated from Washington University in St. Louis, earned his MD from University of Cincinnati College of Medicine, and completed his residency in psychiatry at New York Presbyterian Hospital–Columbia University/New York State Psychiatric Institute where he received two fellowship awards and was selected as Chief Resident. He has presented several posters and workshops on various aspects of psychiatric residencies. In his personal statement, Lee describes his first patient during his fellowship, a child with special needs who emigrated from Honduras and lived with his mother and grandparents. He recounts how family members organized their lives to support the child, successfully navigating the complexities of multiple systems despite significant language, cultural and financial challenges. “Families shouldn’t have to work so hard to keep their children healthy. For children [with special needs], it takes a village to address all of the complex needs and we in community health should be part of that village. I want to work to make the health care experience less fragmented and more family-centered, and take on more of the responsibility for insuring the wellbeing of [these children].” For his Kraft Center project, Lee will design and implement family-centered integrated care

for all families of children with neurodevelopmental disorders served by his health center.

**Amy Smith, MD, MPH** is a family medicine physician who has practiced at Cambridge Health Alliance since 2012 and joined Cambridge Family Health/North, a Cambridge Health Alliance health center, in 2014. Amy graduated from Cornell University with a major in nutrition, earned her MD from George Washington University School of Medicine and received an MPH from Harvard University. She received several awards during her undergraduate and medical school training including the Jack Kent Cooke Foundation Scholarship. Amy completed her residency in family medicine at Tufts University. Throughout her residency program she served as a preceptor at Sharewood Project, a free student-run clinic in Malden, MA. Amy’s personal statement describes her experience as a young child moving to a small village on the Mosquito Coast of Honduras where her family started a small hospital and a social and economic development program. She lived there for ten years and “from the beginning I realized that a profession in clinical medicine and public health provides a direct way of empowering individuals and communities to live healthy, vibrant and productive lives.” Amy is very interested in process improvement to improve the experience and outcomes of care. In the context of her site’s interest in becoming a community centered health home, Amy’s Kraft Center project will focus on establishing patient-centered team-based work flows in her health center to connect low-income families to existing community resources that can assist them in addressing basic needs.

**Joseph Wright, MD** is an internal medicine physician who was recently recruited by Boston HealthCare for the Homeless Program to increase the center’s capacity to provide on-site treatment for HCV, HIV and opioid use disorder. Joe received his undergraduate degree with honors from University of California, Santa Cruz where he majored in anthropology. He earned his MD from Harvard University and completed a residency in medicine and a post-residency Fellowship in HIV and Primary Care at Beth Israel Deaconess Medical Center. He earned several awards and prizes during his undergraduate and graduate training. After completing his residency program, he was appointed Instructor in Medicine at Harvard Medical School and practiced in the Division of General Medicine and Primary Care at Beth Israel Deaconess. Joe’s health care career began with making a video about HIV testing with a group of HIV-positive young people in 1991; throughout the 1990’s he worked as a community organizer doing HIV prevention and education in San Francisco.



# A Tribute to the Class of 2017

In his personal statement, he references that work and notes that he is still “most motivated by the urgency of epidemics of early death. In contrast to older people, young people’s deaths are more strongly mediated by social conditions specific to their time and place.” In his Kraft Center project, Joe will focus

on expanding suboxone and other office-based addiction treatment to achieve scale while providing patients at highest risk with maximal care and helping clinicians feel inspired rather than burdened by the work.

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## KRAFT CENTER CLASS OF 2017 PRACTITIONERS IN RURAL HEALTH

**Devin Oller, MD** is an internal medicine physician who will be participating in the Kraft curriculum as an MGH Rural Health Leadership fellow beginning in 2016. Devin graduated with a degree in English from the College of William and Mary where he received the James Monroe Prize for Civic Leadership for activities related to global health and health policy. He attended the Temple University School of Medicine where he participated in activities to ameliorate the challenges of substance use disorders in the Philadelphia area. For residency, he spent two years at UC Davis Medical Center before transferring for his PGY-3 year to the program at Massachusetts General Hospital. During residency he has committed himself to addressing substance use disorders as well becoming a skilled clinical teacher. His career interests include addressing health challenges faced by rural communities as well as becoming a skilled clinician educator.

**Tom Peteet, MD** is an internal medicine physician who will be participating in the Kraft curriculum as an MGH Rural Health Leadership fellow beginning in 2016. Tom graduated from Wesleyan University with a BA in Physics and Philosophy and subsequently participated in Teach for America in Saint Louis. He returned to the Northeast and attended the University of Massachusetts Medical School in Worcester, taking a year as an Albert Sweitzer Fellow during that time. He completed his residency in internal medicine in the primary care track at Boston Medical Center in 2016 and will serve as an inaugural fellow in the MGH Fellowship Program in Rural Health Leadership. He has extensive teaching experience, both in the US and abroad, and currently writes and blogs actively. You can find his writing, for instance, on KevinMD.com. Tom has a career interest in substance use disorders and their management, including in rural settings.

**Matt Tobey, MD, MPH** serves as the Associate Director of the Massachusetts General Hospital Fellowship Program in Rural Health Leadership and will frequently join activities with the Kraft Center community. He attended Harvard College and Boston University School of Medicine, performing scholarly work with the Boston Healthcare for the Homeless Program and with a community in Nicaragua. He completed his residency in the Global Primary Care track of the Massachusetts General Hospital Residency Program in Internal Medicine, participating in partnerships in Bugoye, Uganda, as well as establishing longitudinal partnerships with the Rosebud Sioux Tribe and the Indian Health Service. He founded the Massachusetts General Hospital Fellowship Program in Rural Health Leadership with support from Katrina Armstrong, MD MSCE, and much like the fellows in that program he will be splitting his time between Boston and Rosebud, South Dakota. In addition to rural health, he has an interest in academic partnerships in correctional health and serves as the faculty director of the Crimson Care Collaborative Clinic at the Suffolk County Sheriff’s Office at Nashua Street Jail.



# Kraft Center Trainee Projects

## Integration of Primary Care and Behavioral Health

Project Title	Health Center	Trainee (Name)	Class of
Integration of Behavioral Health and Primary Care	Codman Square Health Center	Avery, Lauren Meredith, MD	2014
Improving integration of primary and mental health care	South Boston Community Health Center	Hobbs-Knutson, Katherine, MD	2014
Addressing the Problems of Substance Use and Depression in the Community of Chelsea	Chelsea Healthcare Center	Joyner, Joseph, MD	2014
Identifying and Addressing Substance Abuse and Depression in Adult Primary Care	Chelsea Healthcare Center	D’Afflitti, Joanna, MD, MPH	2014
The WaRM Center: Creating a Behavioral Health Home	Massachusetts Mental Health Center	Viron, Mark, MD	2014
Improving Addictions Care within the Lynn Health Center and Establishing Easy Access Continuum of Care for this Patient Population	Lynn Community Health Center	Roberts-Schultheis, Kimberly, MD	2015
Integrated Treatment of Patients with Severe Mental Illness and Co-occurring Substance Abuse Disorders	Massachusetts Mental Health Center	McGahee, Shunda, MD	2015
Coordinated Health and Medical Prevention Service (CHAMPS): Assessment and Practice Changes	Freedom Trail Clinic	MacLaurin, Sarah, PMHNP	2015
Treating Anxiety in Primary Care Community	Health Center of Cape Cod	Chaplic, Kyle, MSN, APRN, FNP-C	2015
Introducing Psychiatric Residents from a VA-Sponsored Residency Program to Women’s Mental Health in a Community Health Center Setting	Brockton Neighborhood Health Center	Jafery, Syed, MD	2015
Concentric Circles: Improving Utilization of Psychiatric Services in a Community Health Center Setting	Codman Square Health Center	Mayhew, Amy, MD, MPH	2016
Integrating Substance Use Disorder Treatment into Primary Care	Lynn Community Health Center	Holland, Kelly, MD	2016
Increasing Access to the Continuum of Substance Use Services	Community Health Link	Harrington, Amy, MD	2016
Improving Substance Use Disorder and PTSD Treatment with Structural Risk Reduction to Prevent HIV in Homeless Transwomen	Fenway Health	Keuroghlian, Alex, MD	2016
Opiate Prescribing: the Impact of an Evidence-Based Policy Change on Boston HealthCare for the Homeless Program’s Practice	Boston HealthCare for the Homeless Program	Wishik, Gabriel, MD	2016

*Integration of Primary Care and Behavioral Health Continued...*

Project Title	Health Center	Trainee (Name)	Class of
Supporting Families with Children in Primary Care: from Characterizing to Implementing Pediatric Behavioral Health Integration	Codman Square Health Center	Graber, Lauren, MD, MPH	2017
Screening for Substance Abuse Disorder in a Primary Care Setting	Manet Community Health Center	Chu, Sofia, MD	2017
Smoking Rates and Cessation Stories from a Community Mental Health Center Clozapine Clinic	Freedom Trail Clinic	Donahue, Lauren, NP	2017
Developing a Primary Care Rotation at Brockton Neighborhood Health Center for Harvard VA Psychiatry Residents	Brockton Neighborhood Health Center	Chavan, Sunny, MD, MPH	2017



## Care Redesign

Project Title	Health Center	Trainee (Name)	Class of
Improving inter visit care for patients with chronic diseases	Codman Square Health Center	Huntington, Ian, MD	2014
Integrating a Community Health Worker into an Advanced Primary Care Medical Home	Bowdoin Street Health Center	Salant, Talya, MD, PhD	2014
Using Primary Care Teams to Address Staff Concerns and Improve the Quality of Patient Care	Brockton Neighborhood Health Center	Panerio-Langer, Joseph, MD	2014
Evaluating the Utility of Group Medical Visits in a Population with Type 2 Diabetes in the Community Health Center Setting	Lynn Community Health Center	Urbanczyk, Nicholas, DO	2014
Postpartum Checklist: Improving the Transition of Care between obstetrics and Primary Care for Women after Pregnancy	MGH Revere Health Center	Blake Lamb, Tiffany, MD	2016
Screening for Schistosomiasis among Brazilian Immigrants at a Community Health Center	East Cambridge Health Center	Frank, Cassie, MD, MPH	2015
Enhancing Primary Care, Promoting Independence, and Coordination of Community Services for Seniors at The Dimock Center	The Dimock Center	Provenzano, Audrey, MD, MPH	2015
Transitions of Care for Hospitalized Homeless Patients	Boston HealthCare for the Homeless Program	Munson, David, MD	2015
Reducing Insurance "Churning" at a Safety New Health Care System	East Cambridge Health Center	Zallman, Leah, MD, MPH	2015
Developing of the RN Care Manager Role at North Shore Community Health	North Shore Community Health Center	Reece, Ellen, NP	2015
Improving the Patient Experience at North Shore Community Health Inc.	North Shore Community Health Center	Vijayaraghavan, Chitra, MD	2016
Needs Assessment and Development of Clinical-Community Partnerships to Address Food Insecurity	MGH Revere	Eicken, Meredith, MD, MPH	2017
Food as Medicine: Assessing and Addressing Food Insecurity at an FQHC	Lynn Community Health Center	Quinn, Elizabeth, MD	2017
Screening and Referral for Food Insecurity at Cambridge Health Alliance	Cambridge Health Alliance	Smith, Amy, MD, MPH	2017
Expanding Access for Buprenorphine-Naloxone: A "Work-around" Reveals a New Mode of Process Improvement	Boston Health Care for the Homeless Program	Wright, Joe, MD	2017

# Kraft Center Trainee Projects

## Chronic Disease Management

Project Title	Health Center	Trainee (Name)	Class of
A Patient-centered Approach to Implementing Hepatitis C Treatment at Boston Healthcare for the Homeless Program	Boston HealthCare for the Homeless	Beiser, Marguerite, N.P.	2014
Reducing Drug Overdose Deaths at Boston Healthcare for the Homeless Program: A Chronic Disease Management Pilot for Addressing Substance Abuse Disorders in the Homeless	Boston Healthcare for the Homeless	Brody, Jennifer, MD, MPH	2014
Reducing Prescription Opioid Abuse, Misuse and Dependence amongst patients of Harbor Health Community Health Centers	Neponset Health Center	McManus, Julia Takahashi, MD	2014
Implementing a Diabetes Care Plan for Latino Patients at a Federally Qualified Health Center	North Shore Community Health	Constant, Marie, MD, MPH	2015
Establishing and Evaluating Group Diabetes Medical Visits	Codman Square Health Center	Mintzer, Erica, MD	2015
Using a Diabetic Registry to Implement Team-Based Care and Improve Preventive Care and Screening for the Diabetic Population at the Family Health Center of Worcester	Family Health Center of Worcester	Sarkar, Amber, MD	2015
Super Utilizer Stories	Greater Lawrence Family Health Center	Carpenter, Elise, MD, MPH	2015
Primary Care Center and Grocery Store Collaboration: an Initiative to Integrate Nutrition and Lifestyle with Health Care	Brockton Neighborhood Health Center	Nazam, Nabila, MD	2016
The STRIDE Weight Loss and Lifestyle Intervention for Individuals with Serious Mental Illness	Massachusetts Mental Health Center	Costello, Lauren, RN, NP	2016



## Children, Adolescents and Families

Project Title	Health Center	Trainee (Name)	Class of
Empowering youth at Codman Square Academy around school-required BMI measurements	Codman Square Health Center	Daftary, Genevieve, MD, MPH	2014
The Adolescent Bridge: Implementing a Transition to Adult Care Plan for Teens	Brookside Community Health Center	Coletti, Ellen, MSN, FNP, RNC	2014
Impacts of Centering Pregnancy on Neonatal Outcomes and Overall Maternal Wellness	Dimock Community Health Center	Lydeard, Aisling, NP, RN	2014
Parent Partners: Increasing Mental Health, Academic and Social Resource Acquisition for Parents and their Children	South End Community Health Center	Okpokwasili-Johnson, Ebele, MD, MPH	2014
Partnering to get Safe Routes to School Moving in Lawrence	Greater Lawrence Family Health Center	Raser, John, MD	2014
Incorporating a Health Coach into a Multidisciplinary Community-Based Pediatric Weight Clinic	MGH Chelsea HealthCare Center	Montez, Kimberly, MD, MPH	2015
Improving integration of primary and mental health care	Family Health Center of Worcester	Wright, Julie, DNP, FNP-BC	2015
Identifying and Implementing Interventions to Manage Pediatric Obesity in an Urban Community Health Center	Family Health Center of Worcester	Wright, Julie, DNP, FNP-BC	2015
Mixed Methods Evaluation of the Impact of Parental Documentation Status on Children's Health in a Brazilian Community in Cambridge MA	East Cambridge Community Health Center	Shah, Sural, MD, MPH	2015
Improving the Rate of HPV Vaccination in Adolescents Visiting the Dimock Center	The Dimock Center	Escobar, Estella, MD	2015
Building Community through Group Prenatal Care to Support and Empower Young Pregnant Women and improve Pregnancy Outcomes	Lynn Community Health Center	Kim, Thomas, MD, MPH	2015
One Question at Codman Square; Improving Reproductive Health Care by Asking the Question	Codman Square Health Center	Groskin, Anna, MD, MP	2016
An Exploration of Maternal Child Health Services through a Collective Impact Analysis	Dot House	Matathia, Sarah, MD	2016
Money Matters: Incorporating Financial Literacy into Centering Pregnancy Group Prenatal Care	Bowdoin Street Health Center	Woolcock, Eboni, MD, MPH	2016
Fatherhood Project	Family Health Center of Worcester	Hwang, Christopher, NP-C	2016



# Kraft Center Trainee Projects

## *Children, Adolescents and Families Continued...*

Project Title	Health Center	Trainee (Name)	Class of
Implementation of Vaginal Swab Collection for for Detection of Chlamydia among Adolescent Females	East Boston Neighborhood Health Center	Mendonca, Alexandra, NP, MPH	2017
Enhancing Pediatric Primary Care with Group Well Child Visits and Breastfeeding Support at the South End Community Health Center	South End Community Health Center	Rao, Sneha, PNP	2017
Health Care Utilization Patterns and Costs across Health Systems for Children with Autism Spectrum Disorders vs. Asthma	Cambridge Health Alliance	Robinson, Lee, MD	2017

## Trefler Projects

Project Title	Health Center	Trainee (Name)	Class of
Navigation to Address Disparities in Colorectal Cancer Screening at a Community Health Center	MGH Charlestown	Abuelo, Carolina, MD, MSc	2017
Addressing Cancer Disparities by Improving Cervical Cancer Screening at Boston Health Care for the Homeless Program	Boston Health Care for the Homeless Program	Henry, Cassis, MD, MA	2017
Enhancing HPV Screening and Vaccination to Prevent Cancer among Sexual and Gender Minorities	Fenway Health	Keuroghlian, Alex, MD, MSc, MPH	2016

## Miscellaneous

Project Title	Health Center	Trainee (Name)	Class of
Social Justice and Community Medicine Curriculum	Bowdoin Street Health Center	Leddy, Giovanna, MD	2014

# Publications

Kraft Center trainees and alums were often called upon to share lessons learned from their experiences. They presented widely at local, regional and national professional conclaves primarily focused on addressing health disparities and the social determinants of health.

- Beiser, M.**, Leon, C., & Gaeta, J. M. (2017). Needs Assessment of HCV-Infected Individuals Experiencing Homelessness and Implications. *Journal of Health Care for the Poor and Underserved*, 28(1), 596-606.
- Bryant, A., **Blake-Lamb, T.**, Hatoum, I., & Kotelchuck, M. (2016). 656: Interconception Care: Where are Our Patients Seen in the First 2 Years after Delivery?. *American Journal of Obstetrics & Gynecology*, 214(1), S348-S349.
- Blake-Lamb, T. L.**, Locks, L. M., Perkins, M. E., Baidal, J. A. W., Cheng, E. R., & Taveras, E. M. (2016). Interventions for Childhood Obesity in the First 1,000 Days: A Systematic Review. *American Journal of Preventive Medicine*, 50(6), 780-789.
- Chaplic, K. C.**, & Allen, P. J. (2013). Best Practices to Identify Gay, Lesbian, Bisexual, or Questioning Youth in Primary Care. *Pediatric Nursing*, 39(2), 99.
- Chatterjee, A., **Daftary, G.**, Campbell, M., Gatison, L., Day, L., Ramsey, K., ... & Gillman, M. W. (2016). "Can't We Just Have Some Sazón?" Student, Family, and Staff Perspectives on a New School Food Program at a Boston High School. *Journal of School Health*, 86(4), 273-280.
- Chatterjee, A., **Daftary, G.**, Gatison, L., & Gillman, M. W. (2016). Lessons Learned From a Partnership to Evaluate a School Food Program. *Progress in Community Health Partnerships: Research, Education, and Action*, 10(4), 577-584.
- Palakshappa, D., **Daftary, G.**, & Feudtner, C. (2014). An Ethically Appropriate Strategy to Combat Obesity and Food Insecurity: The Urban Food Initiative. *JAMA Pediatrics*, 168(10), 881-882.
- Carter, L., **Eicken, M.** Madhavan, V.L. (2016). *Pediatric Evidence: The Practice-Changing Studies*. Philadelphia, PA: Wolters Kluwer.
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- Harrington, A.** (2015). Tobacco Use in Buprenorphine-Maintained Patients Receiving Primary Care in a Community Mental Health Clinic. *American Journal on Addictions*, 24(1), 72.
- Herold, S.**, & Freudenreich, O. (2016). Hepatitis C Virus and Schizophrenia: Expanding the Role of the Community Psychiatrist. *Psychosomatics*, 57(6), 634-637.
- Huntington, I.**, Harris, A., & Hicks, L. (2012). A Positive Deviant Analysis of Self-Management Strategies Among African-American and Latino Patients with Diabetes. *Journal of Internal Medicine*, 27, S108-S109.
- Huntington, I.**, Shrestha, S., Reich, N. G., & Hagopian, A. (2012). Career Intentions of Medical Students in the Setting of Nepal's Rapidly Expanding Private Medical Education System. *Health Policy and Planning*, 27(5), 417-428.
- Gunderson, J. G., Stout, R. L., Shea, T. M., Grilo, C. M., ... **Keuroghlian, A. S.**, McGlashan, T. H., Skodol, A. E. (2014). Interactions of Borderline Personality Disorder and Mood Disorders Over Ten Years. *Journal of Clinical Psychiatry*, 75(8): 829-834.
- Reisner, S. L., White Hughto, J.M., Gamarel, K. E., **Keuroghlian, A. S.**, Mizock, L., & Pachankis, J. E.. (2016). Discriminatory Experiences Associated with Posttraumatic Stress Disorder Symptoms Among Transgender Adults. *Journal of Counseling Psychology*.
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- Surman O. S., Baer L., **Keuroghlian A. S.** (2016). Hypnosis. In Stern TA, Fava M, Wilens TE, Rosenbaum JF (Eds.) *Massachusetts General Hospital Comprehensive Clinical Psychiatry*, 2nd Edition, Elsevier, Philadelphia: 146-151.

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- Keuroghlian, A. S.,** Palmer, B. A., Choi-Kain, L.W., Borba, C. P., Links, P. S., & Gunderson, J. G. (2016). The Effect of Attending Good Psychiatric Management (GPM) Workshops on Attitudes Toward Patients with Borderline Personality Disorder. *Journal of Personality Disorders*, 30(4), 567-576.
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- Kathol, R. G., **Knutson, K. H.,** Dehnel, P. J. (2016). *Physician's Guide: Understanding and Working with Integrated Case Managers*. Switzerland: Springer.
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- Saluja, S., **Zallman, L.,** Nardin, R., Bor, D., Woolhandler, S., Himmelstein, D. U., & McCormick, D. (2016). Support for National Health Insurance Seven Years Into Massachusetts Healthcare Reform Views of Populations Targeted by the Reform. *International Journal of Health Services*, 46(1), 185-200.
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# Leadership Council Members

We were fortunate to have been supported in our efforts by a Leadership Council that was dedicated to raising awareness about the Kraft Center programs and its talented trainees and alumni.

We are also deeply grateful to the Kraft family for their founding gift and honored that Josh Kraft served as Leadership Council Chair.

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Robert Kraft (left) and  
UMass Boston Chancellor J.  
Keith Motley join Pamela  
Trefler for the announce-  
ment of the Trefler Practi-  
tioner Program for Cancer  
Equity at the Kraft Center





“Find a group of people who challenge and inspire you, spend a lot of time with them, and it will change your life.”

– Amy Poehler



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